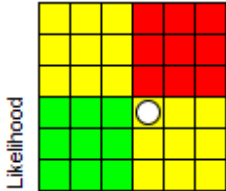


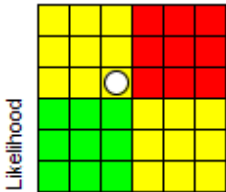


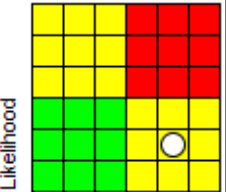
# Strategic Risk Register 2011/12 – May and June 2011

Code	Title	Description	Current Risk Matrix	Impact	Likelihood	Managed By	Latest Note
SR1	Risk of significant reduction in funding above that planned for.	There is uncertainty around future funding, both from Government and other areas such as income from commodities markets for recycled materials. There are cost pressures combined with an increased awareness and scrutiny of financial position.		4	4	Alan Madin	May and June 2011: The Medium Term Financial Plan update will establish planning parameters to address future funding forecasts. The final account 2010/11 saw reserves maintained at a healthy level with no transfers to earmarked reserves beyond those set out in the February 2011 budget.
SR2	Risk of a loss of capacity / capability and flexibility to deliver service levels we would like.	There are challenges around workforce planning to ensure the Council is fit for the future, in terms of workforce skills, capacity and flexibility.		4	4	Alan Madin	May and June 2011: Service restructures are planned, and organisational change and development put in place. Corporate training plan 2011/12 agreed and moved to implementation.
SR3	Risk that supplier / contractor or key third sector partner fails or fails to deliver.	A number of key external and internal services are delivered through major contracts, both directly and in consortia. This is both through private sector supply chains and in conjunction with the voluntary and third sector.		3	2	George Robertson	May and June 2011: Regular contract management meetings and appropriate reviews are in place for all major service arrangements.

Essential reference paper "B"

Code	Title	Description	Current Risk Matrix	Impact	Likelihood	Managed By	Latest Note
SR4	Risk that investment and effort does not deliver benefits and returns.	Moving more towards shared services with other public sector partners. Potential for lack of consistent political buy-in by all partners resulting in considerable effort without benefit. There is also a challenging skill set for managers due to the complexity.		3	2	Alan Madin	May and June 2011: A programme management approach has been adopted to manage risks. A strategic business case is being developed.

Code	Title	Description	Current Risk Matrix	Impact	Likelihood	Managed By	Latest Note
SR5	Risk of being unable to long term strategically plan.	There is uncertainty on overall future government policy and a number of changes required without accompanying resource.		2	3	Anne Freimanis	May and June 2011: Monitoring of Government policy continuing. CMT and Executive considering implications as they emerge.

Code	Title	Description	Current Risk Matrix	Impact	Likelihood	Managed By	Latest Note
SR6	Risk that SMG does not implement Council policies in a coherent and consistent way.	There could be a lack of consistency and cohesion at senior management levels of implementing decisions.		4	1	Simon Drinkwater	May and June 2011: All matters for decision are reported to the appropriate body. All decisions are recorded. There is a detailed work plan.